



April 28, 2015 1st Quarter, Business Results for the Fiscal Year Ending December 31, 2015

### 2015Q1 (Jan-Mar)

**Summary of Consolidated Financial Results** 

\* Unstated amounts are rounded down to the nearest one million yen unit, and percentages are rounded to the nearest unit.

### **Consolidated Financial Results**



Business

Achieved record high operating income

- ✓ Positive progress in cultivating new largescale customers
- ✓ All consolidated subsidiaries achieved their respective forecasts
- ✓ Recorded extraordinary income from the IPO of Mobile Factory, Inc.

### **Consolidated Financial Results**

<Excluding results from the Investment and Value Creation Business>

	2014Q1	2015Q1		
	Results	Results	YoY	
Net sales	14,947	16,397	+9.7%	
Gross profit	2,816	3,201	+13.7%	
SGA	2,910	2,782	(4.4%)	
EBITDA	41	685	Substantial increase	
Operating income	(94)	419	Return to profit	
Gross Profit margin	18.8%	19.5%	+0.7p	

### **Consolidated Financial Results**

	2014Q1	2015Q1		
	Results	Results		
Net sales	19,602	16,397		
Gross profit	7,312	3,200		
SGA	2,924	2,836		
EBITDA	4,524	629		
Operating income	4,388	363		
Ordinary income	4,303	288		
Net income	2,498	120		

<sup>\* 2014</sup> Q1: Posted net sales of 4,654 million yen and operating income of 4,482 million yen in the Investment and Value Creation Business owing mainly to the gain on sale of Hottolink shares.

### Consolidated Quarterly Net Sales and Operating Income (Loss) by Segment

							$\longrightarrow$					
			Chang	jes to th	e busine	ess alliar	nce with	Dentsu	from the	e secon	d quarte	er
			201	13			2014			2015	1404	1401
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	14Q4 Comparison	1 1
Advertising & Solution Business	Net Sales	20,134	13,132	12,756	12,390	13,608	13,822	14,672	14,461	15,681	+8.4%	+15.2%
	Operating Income (Loss)	436	191	6	70	(117)	(86)	137	146	527	Substantial increase	Approx.3.6 times
Database Business	Net Sales	738	694	789	909	575	500	504	524	504	(3.9%)	(12.4%)
	Operating Income (Loss)	104	42	68	237	40	5	(17)	(36)	(72)	_	_
Social & Consumer Business	Net Sales	575	575	641	572	588	585	612	595	21	(96.3%)	(96.3%)
(S&C Business)	Operating Income (Loss)	(19)	56	19	(26)	29	43	34	44	(6)	_	_
Overseas Business	Net Sales	948	1,149	1,079	311	349	416	503	480	309	(35.5%)	(11.4%)
	Operating Income (Loss)	(52)	(46)	(54)	(12)	(46)	(70)	(2)	0	(29)	_	_
Investment and Value Creation Business	Net Sales		444	154	0	4,654	0	0	204	0	_	_
	Operating Income (Loss)		224	60	(11)	4,482	(15)	(31)	(60)	(55)	_	_
Total	Net Sales	22,329	15,915	15,303	14,075	19,602	15,158	16,145	16,077	16,397	+2.0%	(16.3%)
	Operating Income (Loss)	471	469	100	258	4,388	(123)	120	86	363	Approx. 4.2 times	(91.7%)
Operating Income (Loss) (E Investment and Value Creat	excluding the tion Business)		245	40	270	(94)	(108)	151	146	419	Approx. 2.9 times	_

### **Advertising & Solution Business**



# Revenue 15,681

YoY: + 15.2%; + approx. 2,000

# Gross profit 2,953

YoY: + 33.9%; + approx. 740

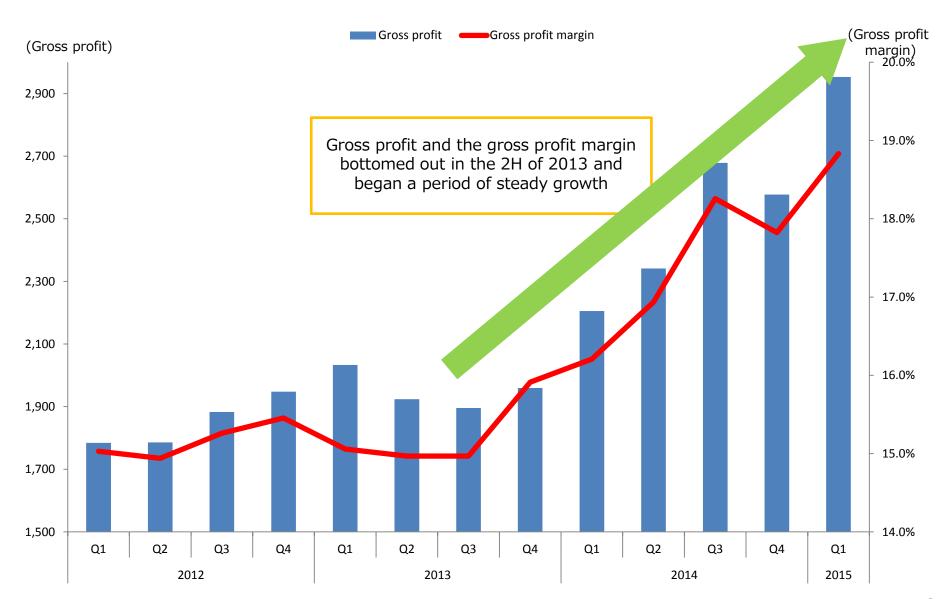
### **Advertising & Solution Business**



# Increase in revenue and the profit ratio on the back of structural reform

# Achieved record high earnings!

### **Advertising & Solution Business** Trends in Gross Profit





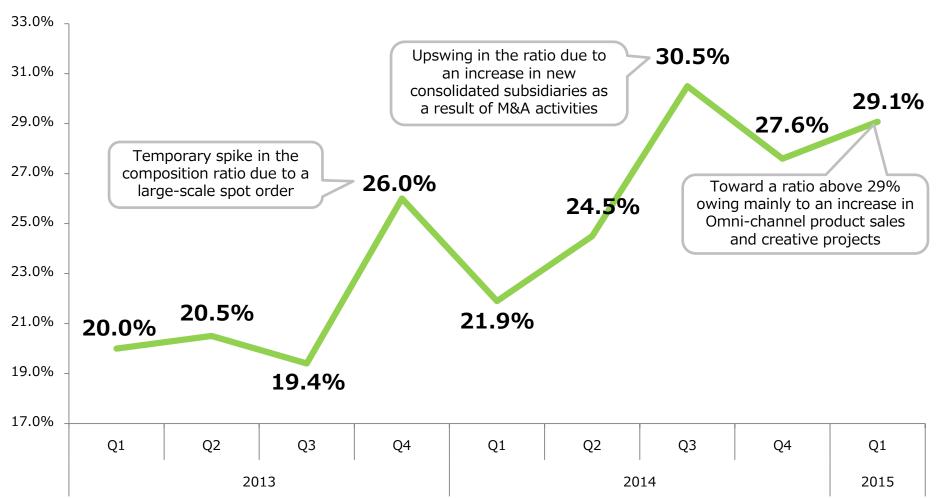
### —Achieved a certain level of progress in advancing structural reform—

- <Offensive stance> Investment toward medium-term sustainable growth
- ✓ Increase the ratio of private brand (PB) products

- <Defensive stance> Improve profitability
- ✓ Optimize the allocation of in-house resources

### **Advertising & Solution Business <Offensive Stance>**









Capture large-scale customers



Increase existing customer unit prices

### **Advertising & Solution Business**

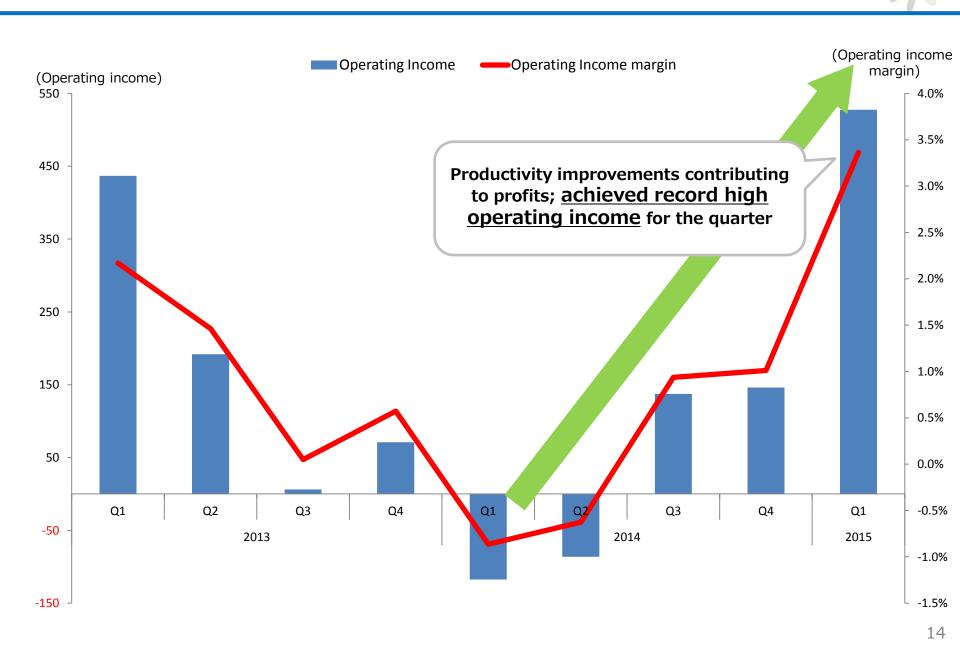


<a href="#"><Advertising & Solution Business></a>

### **Operating Income 527**

YoY: + 645

### Advertising & Solution Business Trends in Operating Income



### **Other Businesses**



Database Business
Revenue 504
Operating loss 72

**S&C Business** 

Revenue 21

Operating loss 6

**Overseas Business** 

Revenue 309

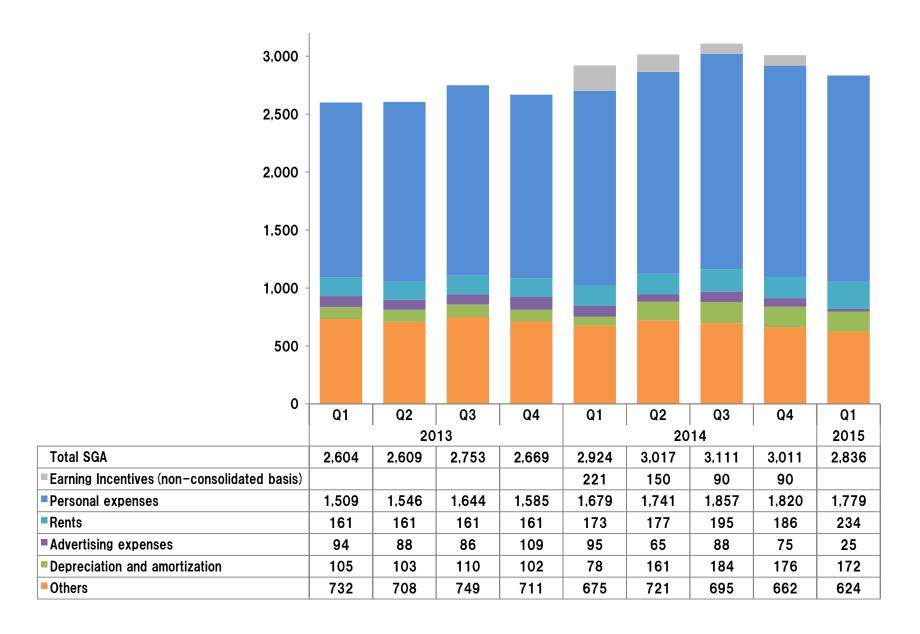
**Operating loss 29** 

Investment and Value Creation Business

**Operating loss 55** 

✓ No sales of operational investment securities

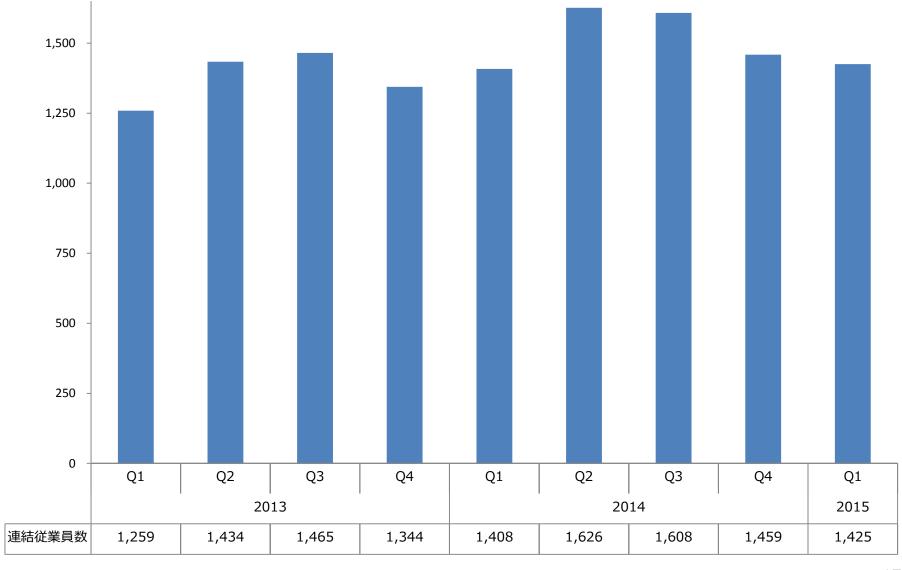
### **Consolidated SGA Costs**



### Number of Employees on a Consolidated Basis







### FY2015 Earnings Forecast Upward revision

### <Upward Revision>

- Robust results in the Advertising & Solution Business
  - ✓ Achieved an improvement in productivity and a certain level of progress in advancing structural reform
  - ✓ Robust trends in capturing new large-scale customers and expanding sales of PB products
  - ✓ Achieved record high operating income for the quarter
- Recorded extraordinary income from the IPO of Mobile Factory, Inc.



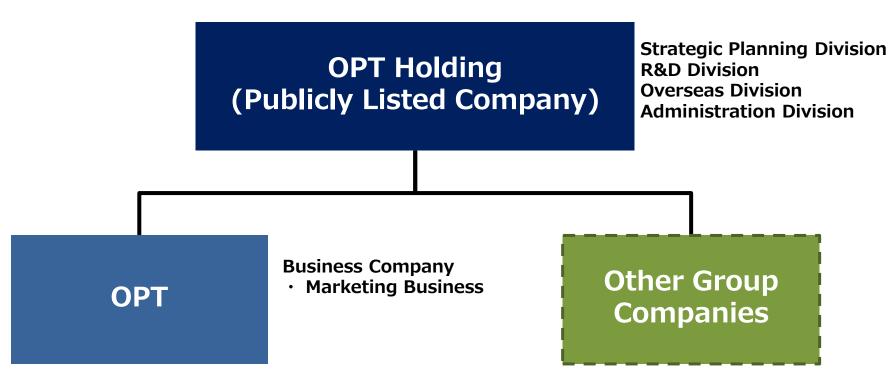
### <Upward Revision>

	Revised Forecasts	Initial Forecasts	Diffe	rence
Revenue	70,000	69,000	+1,000	+1.4%
EBITDA	2,650	2,600	+50	+1.9%
Operating income	1,320	1,200	+120	+10.0%
Ordinary income	820	700	+120	+17.1%
Net income	260	200	+60	+30.0%

# **Topics**

# Focus on enhancing the corporate value of the entire OPT Group

- Maximize use of the Group's assets as a whole
- Accelerate the creation of businesses in order to achieve the Group's mission and vision



### **Establishment of a New Subsidiary Companies**

### **✓OPT Ventures**



Establishment of a subsidiary as a part of efforts to strengthen initiatives in the Investment and Value Creation Business.

This subsidiary positions

- Sharing economy
- Direct trading, and
- Disruptive technology

as major investment themes and promotes investment in venture companies.

### **✓OPT Incubate**



focuses on the development and incubation of businesses, maximizes the use of people, property, and funds, and works toward maximizing the number of development businesses, employment, and corporate value.

## New public listing of three companies in which the OPT Group Holds an Equity Interest

Showcase-Tv
 Listed on the Mothers Market of the Tokyo
 Stock Exchange under the securities code
 3909 on March 19



Mobile Factory
 Listed on the Mothers Market of the Tokyo
 Stock Exchange under the securities code
 3912 on March 26



Gunosy
 Listed on the Mothers Market of the Tokyo
 Stock Exchange under the securities code
 6047 on April 28

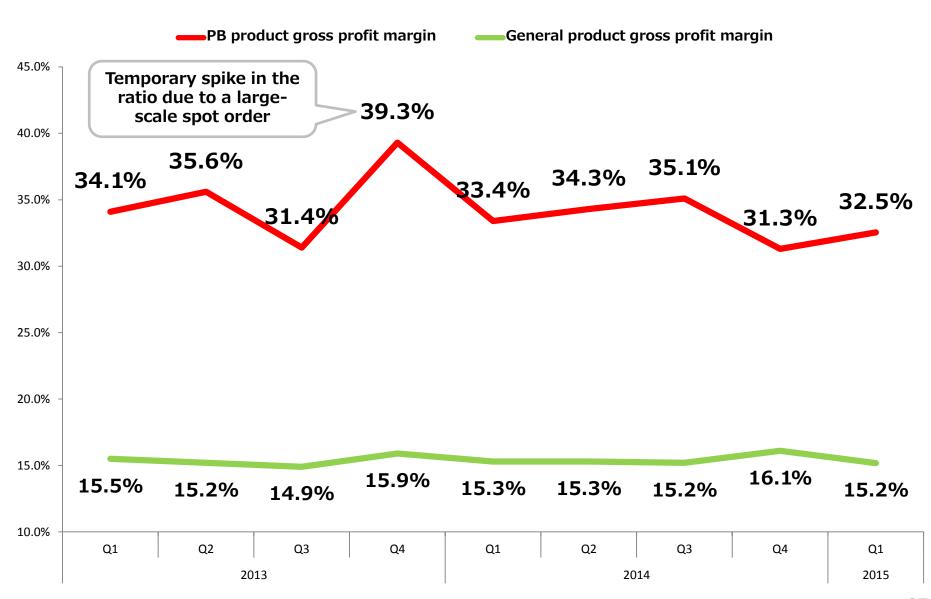


## Reference Materials

### New Three-Year Targets (Announced on January 30, 2015)

	FY2014	FY2015		FY2017				
	Results	Forecasts		Forecasts				
Revenue	66,984	69,000	Operating	90,000				
EBITDA	5,505	2,600	income excluding the Investment and Value Creation	4,800				
Operating income	4,471	1,200	A Businessi 1 260	3,500				
Ordinary income	4,067	700	expenses related to equity-method	3,890				
Net income	1,092	200	Tax burden	1,680				
EBITDA excluding Hottolink EBITDA: 2,400								

### Disparity between the Gross Profit Margins of PB and General Products



### **Composition of Non-Consolidated Revenue by Business Category**

	2013					2015			
Business Category	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Finance	31%	31%	32%	31%	30%	31%	27%	30%	31%
Real Estate	16%	13%	12%	12%	14%	11%	10%	11%	13%
Human Resources & Education	10%	9%	8%	10%	11%	12%	11%	11%	14%
Cosmetics	15%	21%	16%	16%	14%	15%	15%	13%	9%
Information & E-Commerce	6%	5%	10%	11%	11%	11%	10%	11%	11%
Others	22%	21%	22%	20%	20%	20%	27%	24%	22%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%

### **Investment and Value Creation Business: Major Investments**









・ココナラ



・レッドフォックス



・ラクスル



Tritrue



・モバイルファクトリー



・ライトアップ



・アカウンティング・サー ス・ジャパン







VIADEO



・マーケットエンタープライ ズ



· Panda Graphics



Gunosy



グノシー

・ジモティー





· NOTA Inc.

### Changes in the Scope of Consolidation (As of 2015 1Q-End)

### **Advertising & Solution Business**































#### **Investment and Value Creation Business**





### **S&C Business**



#### **Overseas Business**









### Major Group Companies (As of 2015 1Q-End)

Name		Business	Ownership	Consolidation Status
OPT, Inc.	opt 🔆	Marketing business	100.00%	Consolidated subsidiary
CLASSIFIED	CLASSIFIED	Planning and sales of classifieds	66.01%	Consolidated subsidiary
Crossfinity	<> Crossfinity	SEO and media consulting business	90.00%	Consolidated subsidiary
SOLDOUT	SOLD OUT ペンチャー専選のネット版促サポーター	Advertising agency for mid-sized and venture companies	100.00%	Consolidated subsidiary
s1o interactive	<u>s10</u>	Trading desk business	100.00%	Consolidated subsidiary
SkillUp Video Technologies	Skillupvideo video platform & integration	Digital contents platform business	90.00%	Consolidated subsidiary
ConnectOM	ConnectOM Innovating Omni Channel	Omni-channel solution business	100.00%	Consolidated subsidiary
Search LIFE	Search LIFE	Internet advertising operation business	(80.00%)	Consolidated subsidiary
Writeup. Co., Ltd	Write∖⁄ <sub>ℓ</sub> !	Internet-related business	40.00%	Consolidated subsidiary
DIGIMIHO Co., Ltd	DIGIMIHO Do something unappeted.	Web marketing consulting and communication media business	40.00%	Consolidated subsidiary
Grooover, Inc.	<b>6</b> Grooover	Native Ad and media business (incl. consulting) of smart device	100.00%	Consolidated subsidiary
Platform ID	platformid  Open Data Platform Service	Database business	51.00%	Consolidated subsidiary
Consumer first	Consumer First	Data analysis business utilizing C-Finder data analysis platform	100.00%	Consolidated subsidiary
Multimedia School Wave	MULTIMEDIA SCHOOL WAVE	School for IT and web engineers	(100.00%)	Consolidated subsidiary
eMFORCE	eMFORCE The Task Force of eMarketing	Internet advertising agency in South Korea	90.58%	Consolidated subsidiary
OPT America	OPT America	Consulting, investment, and alliance business in the US	100.00%	Consolidated subsidiary
glocom	🍑 Glocom	Internet advertising operations business	51.00%	Consolidated subsidiary
OPT Ventures, Inc.	Opt Ventures	VC business, investment business, public offering advisory business, management information service, other	100.00%	Consolidated subsidiary

<sup>\*</sup> Figures in parentheses represent the percentage of indirect ownership.



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#### <Notice>

This document is based on information available and views held at the time of its preparation. Statements contained in this document that are not historical facts (including but not limited to plans, forecasts and strategies) are "forward-looking statements." These forward-looking statements, both expressed and implied, may differ materially from actual results and future developments.