April 28, 2015

## 1st Quarter, Business Results for the

 Fiscal Year Ending December 31, 2015
## 2015Q1 (Jan-Mar)

## Summary of Consolidated Financial Results

* Unstated amounts are rounded down to the nearest one million yen unit, and percentages are rounded to the nearest unit.


## Consolidated Financial Results

$\checkmark$ Robust results in the Advertising \& Solution Business
Achieved record high operating income
$\checkmark$ Positive progress in cultivating new largescale customers
$\checkmark$ All consolidated subsidiaries achieved their respective forecasts
$\checkmark$ Recorded extraordinary income from the IPO of Mobile Factory, Inc.

## Consolidated Financial Results

<Excluding results from the Investment and Value Creation Business>

|  | $2014 \mathrm{Q1}$ | $2015 \mathrm{Q1}$ |  |
| :--- | ---: | ---: | ---: |
|  | Results | Results | YoY |
| Net sales | 14,947 | 16,397 | $+9.7 \%$ |
| Gross profit | 2,816 | 3,201 | $+13.7 \%$ |
| SGA | 2,910 | 2,782 | $\mathbf{( 4 . 4 \% )}$ |
| EBITDA | 41 | 685 | Substantial <br> increase |
| Operating income | $\mathbf{( 9 4 )}$ | 419 | Return to <br> profit |
| Gross Profit margin | $18.8 \%$ | $19.5 \%$ | $+0.7 p$ |

## Consolidated Financial Results

|  | 2014Q1 | 2015Q1 |
| :--- | ---: | ---: |
|  | Results | Results |
| Net sales | 19,602 | 16,397 |
| Gross profit | 7,312 | 3,200 |
| SGA | 2,924 | 2,836 |
| EBITDA | 4,524 | 629 |
| Operating income | 4,388 | 363 |
| Ordinary income | 4,303 | 288 |
| Net income | 2,498 | 120 |

* 2014 Q1 : Posted net sales of 4,654 million yen and operating income of 4,482 million yen in the Investment and Value Creation Business owing mainly to the gain on sale of Hottolink shares.


## Consolidated Quarterly Net Sales and Operating Income (Loss) by Segment

|  |  |  | Changes to the business alliance with Dentsu from the second quarter |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2013 |  |  |  | 2014 |  |  |  | 2015 | $\begin{gathered} \text { 14Q4 } \\ \text { Comparison } \end{gathered}$ | $\begin{array}{c\|} \text { 14Q1 } \\ \text { Comparison } \end{array}$ |
|  |  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 |  |  |
| Advertising \& Solution Business | Net Sales | 20,134 | 13,132 | 12,756 | 12,390 | 13,608 | 13,822 | 14,672 | 14,461 | 15,681 | +8.4\% | +15.2\% |
|  | Operating Income (Loss) | 436 | 191 | 6 | 70 | (117) | (86) | 137 | 146 | 527 | Substantial increase | Approx.3.6 times |
| Database Business | Net Sales | 738 | 694 | 789 | 909 | 575 | 500 | 504 | 524 | 504 | (3.9\%) | (12.4\%) |
|  | Operating Income (Loss) | 104 | 42 | 68 | 237 | 40 | 5 | (17) | (36) | (72) | - | - |
| Social \& Consumer Business <br> (S\&C Business) | Net Sales | 575 | 575 | 641 | 572 | 588 | 585 | 612 | 595 | 21 | (96.3\%) | (96.3\%) |
|  | Operating <br> Income <br> (Loss) | (19) | 56 | 19 | (26) | 29 | 43 | 34 | 44 | (6) | - | - |
| Overseas Business | Net Sales | 948 | 1,149 | 1,079 | 311 | 349 | 416 | 503 | 480 | 309 | (35.5\%) | (11.4\%) |
|  | $\begin{aligned} & \text { Operating } \\ & \text { Income } \\ & \text { (Loss) } \\ & \hline \end{aligned}$ | (52) | (46) | (54) | (12) | (46) | (70) | (2) | 0 | (29) | - | - |
| Investment and Value Creation Business | Net Sales |  | 444 | 154 | 0 | 4,654 | 0 | 0 | 204 | 0 | - | - |
|  | Operating Income (Loss) |  | 224 | 60 | (11) | 4,482 | (15) | (31) | (60) | (55) | - | - |
| Total | Net Sales | 22,329 | 15,915 | 15,303 | 14,075 | 19,602 | 15,158 | 16,145 | 16,077 | 16,397 | +2.0\% | (16.3\%) |
|  | Operating Income (Loss) | 471 | 469 | 100 | 258 | 4,388 | (123) | 120 | 86 | 363 | Approx. <br> 4.2 times | (91.7\%) |
| Operating Income (Loss) (Excluding the Investment and Value Creation Business) |  |  | 245 | 40 | 270 | (94) | (108) | 151 | 146 | 419 | Approx. <br> 2.9 times | - |

## Advertising \& Solution Business

## Revenue 15,681

 YoY: + 15.2\%; + approx. 2,000Gross profit 2,953
YoY: + 33.9\%; + approx. 740

## Advertising \& Solution Business

Increase in revenue and the profit ratio on the back of structural reform

##  <br> Achieved record high earnings!

## Advertising \& Solution Business Trends in Gross Profit



## Advertising \& Solution Business <Structural reform>

# -Achieved a certain level of progress in advancing structural reform- 

<Offensive stance> Investment toward medium-term sustainable growth
$\checkmark$ Increase the ratio of private brand (PB) products
<Defensive stance> Improve profitability
$\checkmark$ Optimize the allocation of in-house resources

## Advertising \& Solution Business <Offensive Stance>

## - Consolidated Gross Profit Composition Ratio of PB Products Toward a future target of 30\%



Visualize in-house resources and ensure the placement of the right people in the right jobs


## Capture large-scale customers

$+$
Increase existing customer unit prices

## Advertising \& Solution Business

## <Advertising \& Solution Business>

Operating Income 527
YoY: + 645

## Advertising \& Solution Business Trends in Operating Income



## Other Businesses

## Database Business

Revenue 504
Operating loss 72

## Overseas Business

Revenue 309
Operating loss 29

## S\&C Business

Revenue 21
Operating loss 6

Investment and Value Creation Business
Operating loss 55
$\checkmark$ No sales of operational investment securities

## Consolidated SGA Costs



## Number of Employees on a Consolidated Basis

* Excluding temporary staff and dispatch workers



# FY2015 Earnings Forecast Upward revision 

## <Upward Revision>

$>$ Robust results in the Advertising \& Solution Business
$\checkmark$ Achieved an improvement in productivity and a certain level of progress in advancing structural reform
$\checkmark$ Robust trends in capturing new large-scale customers and expanding sales of PB products
$\checkmark$ Achieved record high operating income for the quarter
$>$ Recorded extraordinary income from the IPO of Mobile Factory, Inc.

## Revenue and earnings expected to exceed initial forecasts

## <Upward Revision>

|  | Revised Forecasts | Initial Forecasts | Difference |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | 70,000 | 69,000 | +1,000 | +1.4\% |
| EBITDA | 2,650 | 2,600 | +50 | +1.9\% |
| Operating income | 1,320 | 1,200 | +120 | +10.0\% |
| Ordinary income | 820 | 700 | +120 | +17.1\% |
| Net income | 260 | 200 | +60 | +30.0\% |

## Topics

Plans to shift to a holding company structure effective from April 1, 2015

## Focus on enhancing the corporate value of the entire OPT Group

- Maximize use of the Group's assets as a whole
- Accelerate the creation of businesses in order to achieve the Group's mission and vision


# OPT Holding (Publicly Listed Company) 

Strategic Planning Division R\&D Division Overseas Division Administration Division

Business Company

- Marketing Business

Other Group Companies

## Establishment of a New Subsidiary Companies

## $\checkmark$ OPT Ventures

Establishment of a subsidiary as a part of efforts to strengthen initiatives in the Investment and Value Creation Business.
This subsidiary positions

- Sharing economy
- Direct trading, and
- Disruptive technology
as major investment themes and promotes investment in venture companies.


## $\checkmark$ OPT Incubate

focuses on the development and incubation of businesses, maximizes the use of people, property, and funds, and works toward maximizing the number of development businesses, employment, and corporate value.

IPOs of Company's in which the OPT Group Has Invested

## New public listing of three companies in which the OPT Group Holds an Equity Interest

- Showcase-Tv Listed on the Mothers Market of the Tokyo Stock Exchange under the securities code 3909 on March 19
- Mobile Factory

Listed on the Mothers Market of the Tokyo Stock Exchange under the securities code 3912 on March 26

- Gunosy Listed on the Mothers Market of the Tokyo Stock Exchange under the securities code

Mobile Factory 6047 on April 28

## Reference Materials

|  | FY2014 | FY2015 | FY2017 |
| :---: | :---: | :---: | :---: |
|  | Results | Forecasts | Forecasts |
| Revenue | 66,984 | 69,000 | 90,000 |
| EBITDA | 5,505 | 2,600 | 4,800 |
| Operating income | 4,471 | 1,200 | 3,500 |
| Ordinary income | 4,067 | 700 | 3,890 |
| Net income | $1,092$ |  | 1,680 |

## Disparity between the Gross Profit Margins of PB and General Products

PB product gross profit margin
General product gross profit margin


## Composition of Non-Consolidated Revenue by Business Category

|  | 2013 |  |  |  | 2014 |  |  |  | 2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Business Category | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 |
| Finance | 31\% | 31\% | 32\% | 31\% | 30\% | 31\% | 27\% | 30\% | 31\% |
| Real Estate | 16\% | 13\% | 12\% | 12\% | 14\% | 11\% | 10\% | 11\% | 13\% |
| Human Resources \& Education | 10\% | 9\% | 8\% | 10\% | 11\% | 12\% | 11\% | 11\% | 14\% |
| Cosmetics | 15\% | 21\% | 16\% | 16\% | 14\% | 15\% | 15\% | 13\% | 9\% |
| Information \& E-Commerce | 6\% | 5\% | 10\% | 11\% | 11\% | 11\% | 10\% | 11\% | 11\% |
| Others | 22\% | 21\% | 22\% | 20\% | 20\% | 20\% | 27\% | 24\% | 22\% |
| Total | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |

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## －ラクスル

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•アカウンティング•サー
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ス・ジャパン
A－SaaS
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－Geniee
©Geniee
－Tritrue
OPathee

デジミホ
－Panda Graphics
－Gunosy
DIGIMIHO
Do something unexpected．

PANDA
GRAPHICS


グノシー
－ココナラ
（C）coconala
－モバイルファクトリー
Mobile Factory
－VIADEO
viadec
－ジモティー

－NOTA Inc．
－レッドフォックス

「ライトアッブ

## Writecup！

## Changes in the Scope of Consolidation (As of 2015 1Q-End)

## Advertising \& Solution Business



Investment and Value Creation Business

Opt Holding $\%$
O Opt Ventures

## S\&C Business

MULTIMEDIA SCHOOL
WAVE

Database Business

## opt:1

olatformio

Consumer First

## Overseas Business

Opt Holding \#

Glacam

## Major Group Companies (As of 2015 1Q-End)

| Name |  | Business | Ownership | Consolidation Status |
| :---: | :---: | :---: | :---: | :---: |
| OPT, Inc. | optis | Marketing business | 100.00\% | Consolidated subsidiary |
| CLASSIFIED | * CLASSIFIED | Planning and sales of classifieds | 66.01\% | Consolidated subsidiary |
| Crossfinity | $<$ Crossfinity | SEO and media consulting business | 90.00\% | Consolidated subsidiary |
| SOLDOUT | $50 L D 90 U 7$ | Advertising agency for mid-sized and venture companies | 100.00\% | Consolidated subsidiary |
| s1o interactive | $510$ | Trading desk business | 100.00\% | Consolidated subsidiary |
| SkillUp Video Technologies | 2 skillupvideo | Digital contents platform business | 90.00\% | Consolidated subsidiary |
| ConnectOM | (7) ConnectOM | Omni-channel solution business | 100.00\% | Consolidated subsidiary |
| Search LIFE | Seorch LTFE | Internet advertising operation business | (80.00\%) | Consolidated subsidiary |
| Writeup. Co., Ltd | Writece!! | Internet-related business | 40.00\% | Consolidated subsidiary |
| DIGIMIHO Co., Ltd | DIGGIMIHO | Web marketing consulting and communication media business | 40.00\% | Consolidated subsidiary |
| Grooover, Inc. | G Grooover | Native Ad and media business (incl. consulting) of smart device | 100.00\% | Consolidated subsidiary |
| Platform ID | olatformio | Database business | 51.00\% | Consolidated subsidiary |
| Consumer first | Consumer First | Data analysis business utilizing C-Finder data analysis platform | 100.00\% | Consolidated subsidiary |
| Multimedia School Wave | MULTIMEDIA SCHOOL WAVE | School for IT and web engineers | (100.00\%) | Consolidated subsidiary |
| eMFORCE | eMFORCE | Internet advertising agency in South Korea | 90.58\% | Consolidated subsidiary |
| OPT America | DPT America ${ }_{\text {A }}$ | Consulting, investment, and alliance business in the US | 100.00\% | Consolidated subsidiary |
| glocom | Glacam | Internet advertising operations business | 51.00\% | Consolidated subsidiary |
| OPT Ventures, Inc. | - Opt Ventures | VC business, investment business, public offering advisory business, management information service, other | 100.00\% | Consolidated subsidiary |

* Figures in parentheses represent the percentage of indirect ownership.

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## <Notice>

This document is based on information available and views held at the time of its preparation. Statements contained in this document that are not historical facts (including but not limited to plans, forecasts and strategies) are "forward-looking statements." These forward-looking statements, both expressed and implied, may differ materially from actual results and future developments.

