



April, 28,2016 1st Quarter, Business Results for the Fiscal Year Ending December 31, 2016





#### FY2016Q1 Summary of Consolidated Financial Results **Marketing Business** 2 **FY2016 Progress of Earnings Forecast** 3 **Reference Materials 1** 4 "Road map & Medium and long term strategy" 5 **Reference Materials 2**

\* Unstated amounts are rounded down to the nearest one million yen unit, and percentages are rounded to the nearest unit.





	<b>D</b> Substantial increases in revenue and earnings					
Total	Revenue         : 18,551 (YoY + 13.1%)           Operating income         : 889 (YoY Approx.2.5times)					
<b>Marketing</b> Business	Achieved record highs in the gross profit margin and operating income         DSubstantial improvements in profit margins         Revenue       : 18,188 (YoY+12.8%)         Gross profit       : 3,529 (YoY+17.5%)         Operating income       : 1,052 (YoYApprox.1.7times)         Gross profit margin       : 19.4% (YoY+0.8p)         Operating income margin       : 5.8%(YoY+1.9p)					
Investment and Value Creation Business	Operating loss : 46					
Overseas Business	Revenue: 363Operating loss: 16					



#### [Consolidated]

	FY2015 Q1	FY2016 Q1	ΥοΥ
Revenue	16,397	18,551	+13.1%
Gross profit	3,200	3,814	+19.2%
SGA	2,836	2,924	+3.1%
EBITDA	628	1,122	+78.7%
Operating income	363	889	Approx. 2.5times
Ordinary income	288	817	Approx. 2.8times
Net income	120	180	+50.2%
Gross profit margin		20.6%	+1.1p
Operating income margin	2 2%	4.8%	+2.6p
Net income margin	(), /%	1.0%	+0.3p



#### [Result excluding the Investment and Value Creation Business]

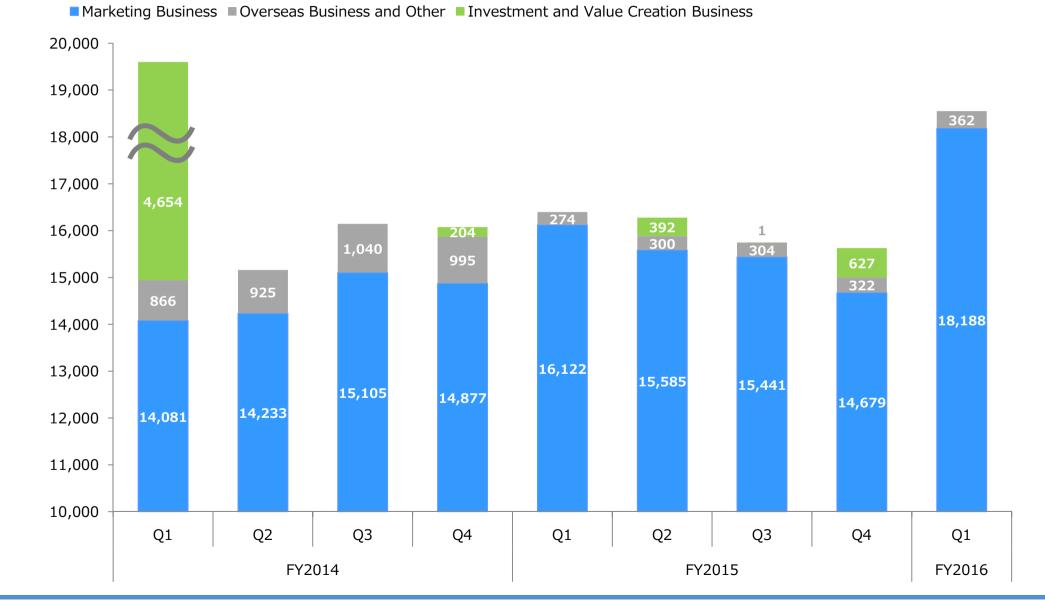
	FY2015 Q1	FY2016 Q1	ΥοΥ
Revenue	16,397	18,551	+13.1%
Gross profit	3,201	3,814	+19.1%
SGA	2,782	2,879	+3.5%
EBITDA	685	1,168	+70.5%
Operating income	419	935	Approx. 2.2times
Gross profit margin	19.5%	20.6%	+1.1p
Operating income margin	2.6%	5.0%	+2.4 p



#### [Consolidated Quarterly Revenue and Operating Income (Loss) by Segment]

		FY2014			FY2015				FY2016		
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	ΥοΥ
Marketing	Revenue	14,081	14,233	15,105	14,877	16,122	15,585	15,441	14,679	18,188	+12.8%
Business	Operating income	125	178	298	289	633	340	496	345	1,052	Approx. 1.7times
Investment and Value	Revenue	4,654	0	0	204	0	392	1	627	0	-
Creation Business	Operating income	4,482	(15)	(31)	(60)	(55)	310	(38)	392	(46)	_
Overseas	Revenue	349	416	503	480	309	358	372	383	363	+17.4%
Business	Operating income	(46)	(70)	(2)	0	(29)	(10)	(34)	(15)	(16)	-
Other	Revenue	516	508	537	514	(34)	(57)	(68)	(61)	0	—
Other	Operating income	(173)	(216)	(144)	(143)	(183)	(186)	(204)	(139)	(100)	_
Tatal	Revenue	19,602	15,158	16,145	16,077	16,397	16,278	15,747	15,628	18,551	+13.1%
Total	Operating income	4,388	(123)	120	86	363	454	219	583	889	Approx. 2.5times

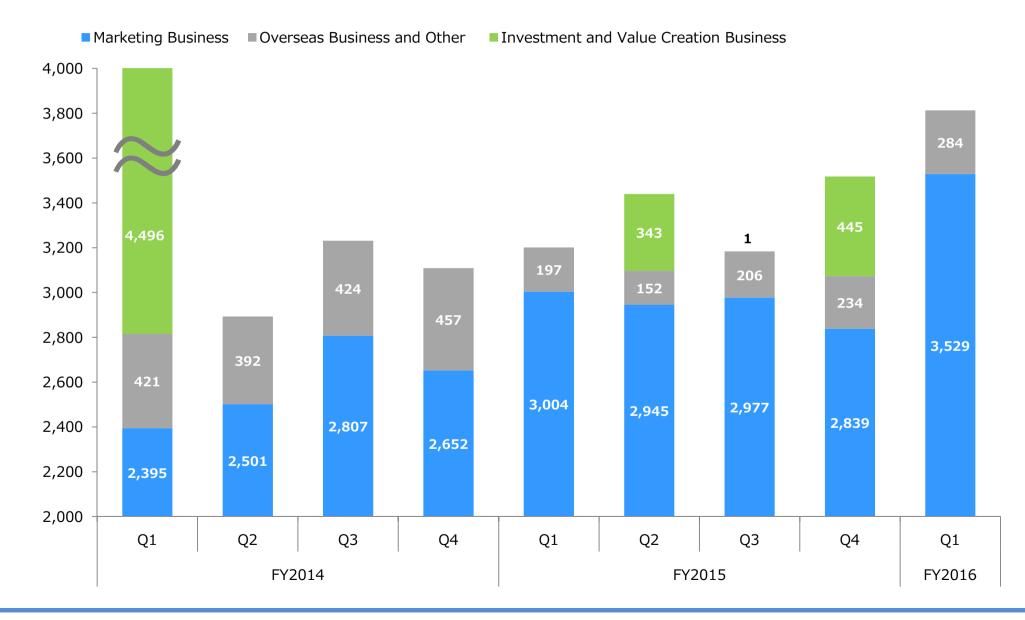
#### [Revenue]





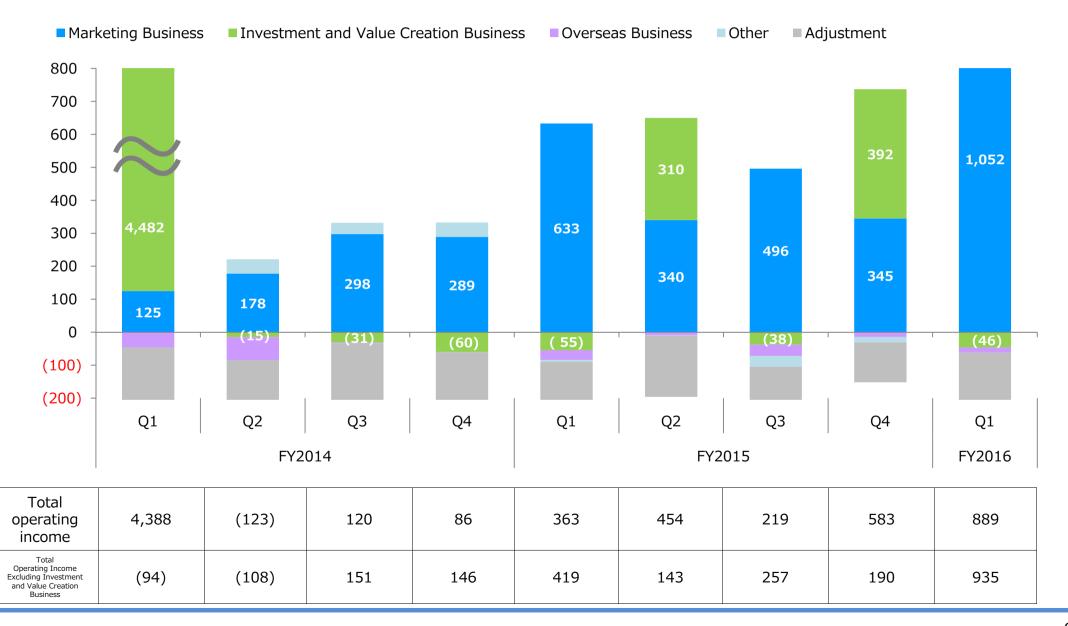


#### [Gross profit by segment]





#### [Operating income by segment]

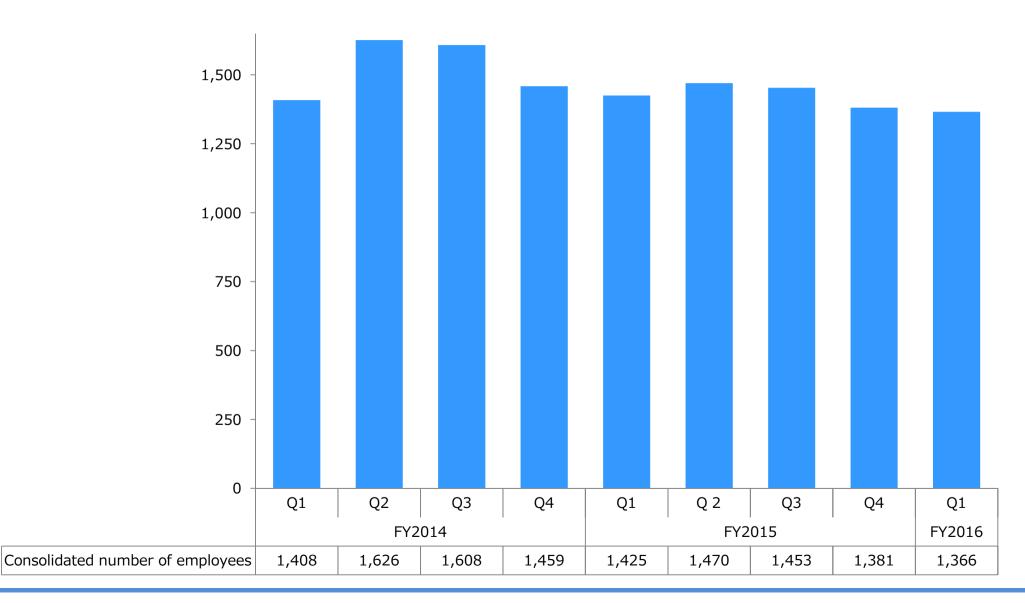


#### [SGA costs] 3,000 2,500 2,000 1,500 1,000 500 0 Q1 Q2 Q3 Q4 Q2 Q3 Q4 Q1 Q1 FY2014 FY2015 FY2016 Total SGA 2,924 3,017 3,111 3,011 2,836 2,986 2,966 2,937 2,924 Earning Incentives(non-consolidated basis) 221 150 90 90 Personal expenses 1,679 1,741 1,857 1,820 1,815 1,795 1,779 1,858 1,780 Rents 173 177 234 257 195 186 235 238 248 Advertising expenses 95 65 88 75 25 37 37 47 35 Depreciation and amortization 78 161 184 176 172 174 180 183 149 Others 675 721 695 662 624 724 651 652 711

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#### [Number of employees]



## **Marketing Business**



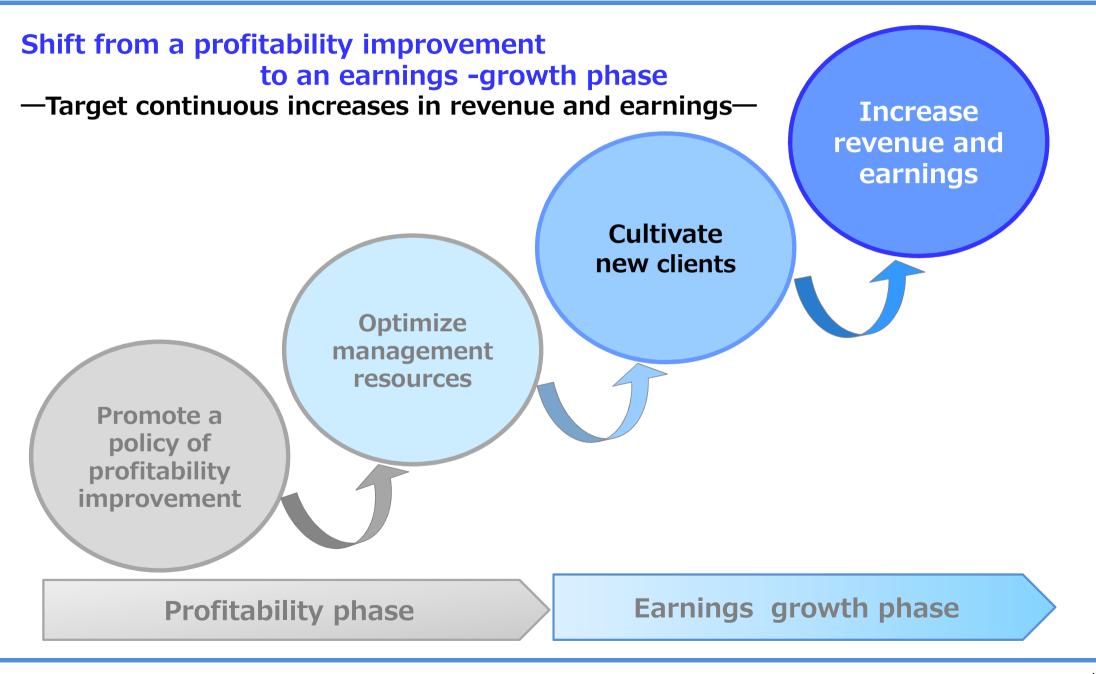


# ✓ Substantial increases in revenue and earnings ✓ All subsidiaries in the Marketing Business experiencing robust results spearheaded by OPT

Clients	<ul> <li>Robust trends in cultivating new clients</li> <li>Large-scale orders from existing clients</li> <li>Seasonal special demand</li> </ul>
Products	<ul> <li>Increase in the volume of smartphone advertising transactions handled</li> </ul>
Profitability	<ul> <li>Improvement in profitability</li> <li>Posted a profit in new products consolidated companies</li> </ul>

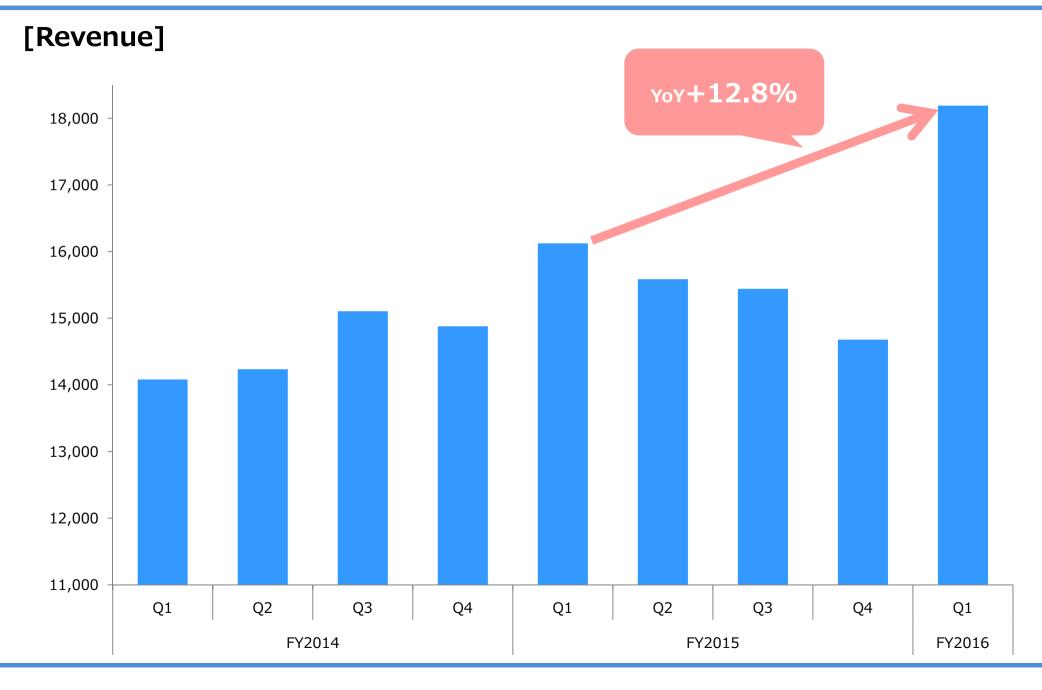








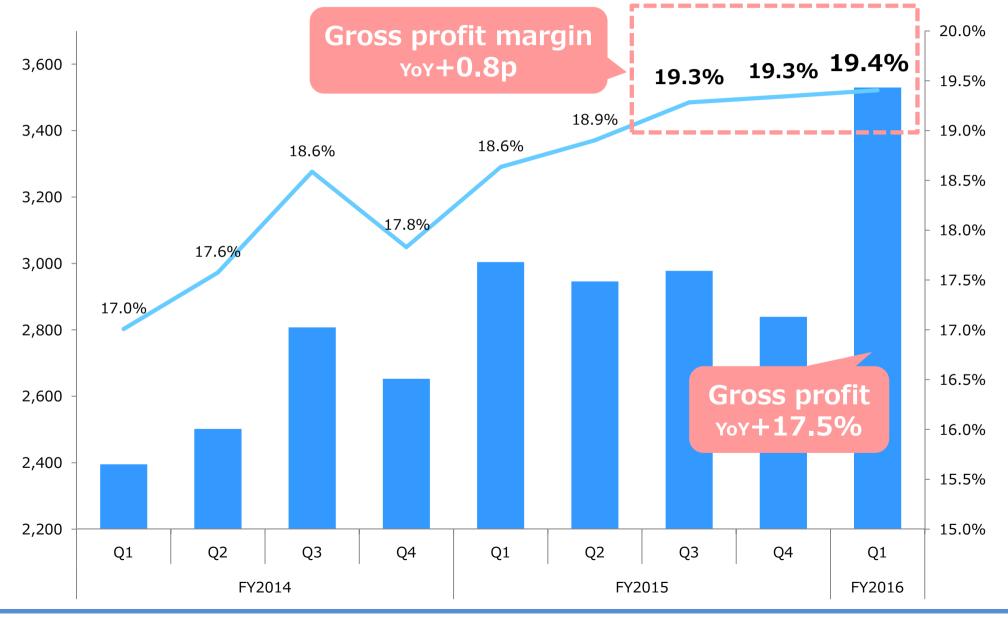








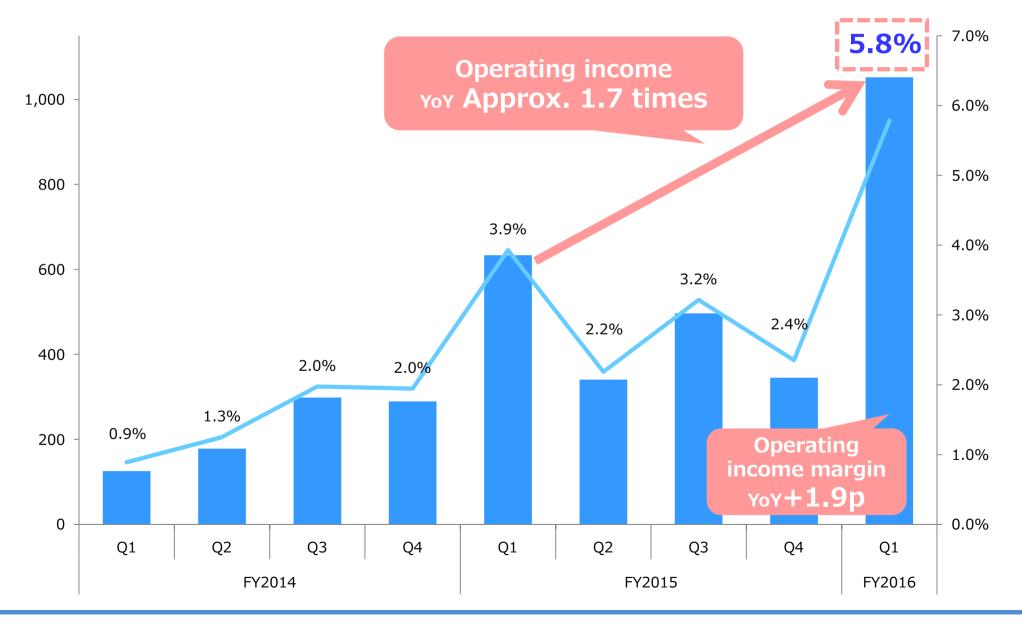
#### [Gross profit/Gross profit margin]







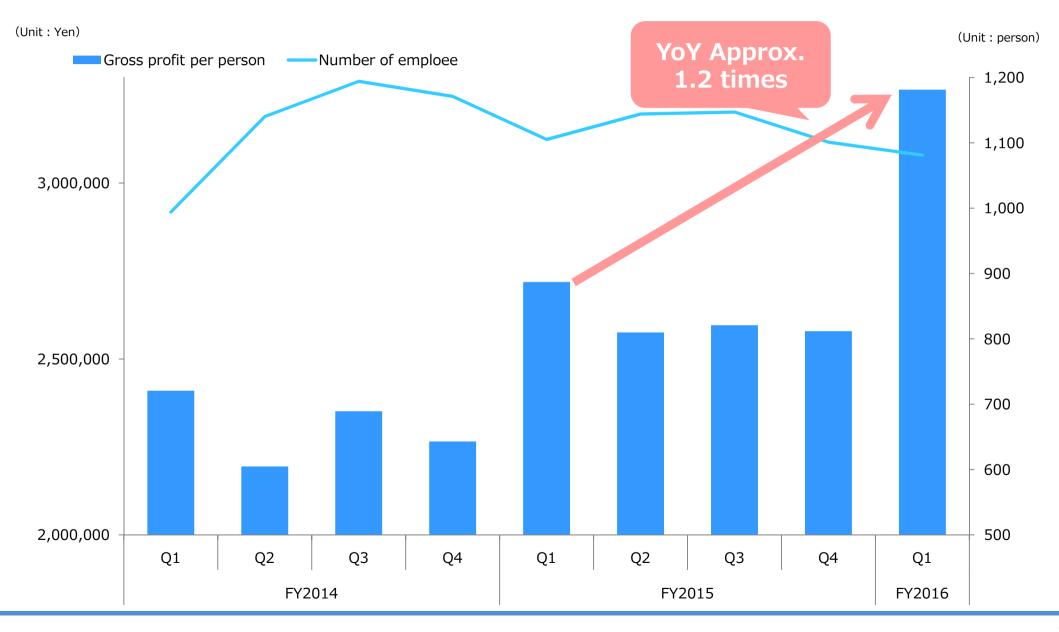
#### [Operating income / Operating income margin]





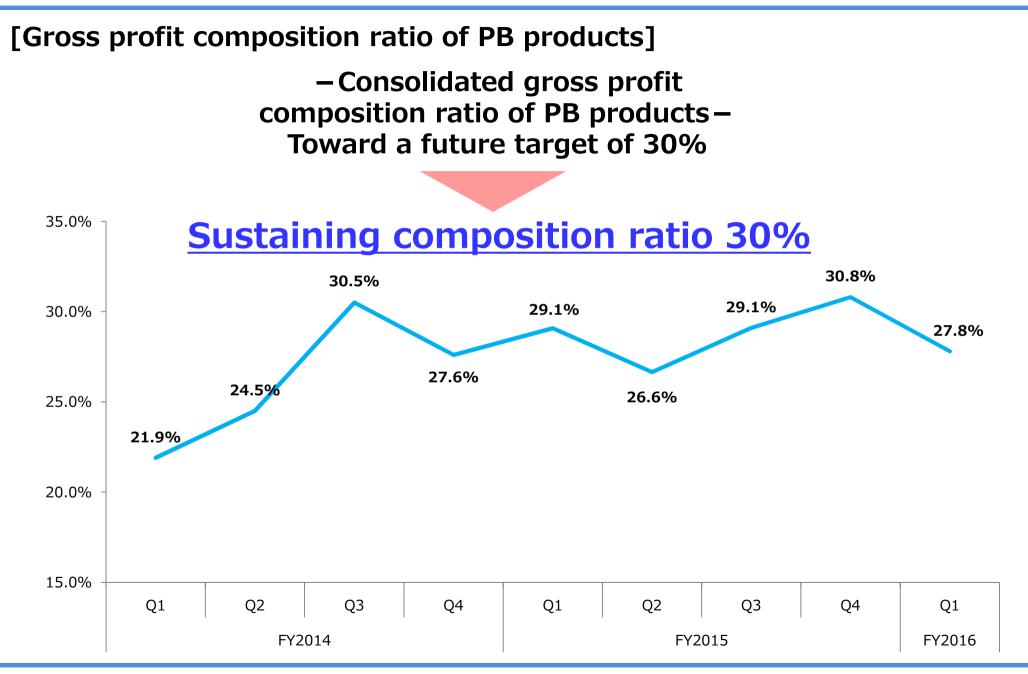


#### [Gross profit per person / Number of employee]



**\*** Marketing Business





## FY2016 Progress of Earnings Forecast



	FY2016 Forecast	FY2016Q1 Result	Progress
Revenue	66,000	18,551	28.1%
EBITDA	2,250	1,122	49.9%
Operating income	1,350	889	65.9%
Ordinary income	1,000	817	81.7%
Net income	270	180	66.9%

## **Reference Materials 1**

"Road map & Medium and long term strategy"



Our mission is (1) to support those companies and individuals who take up the challenge of pursuing growth, (2) to promote innovation that is capable of carving out a bright future, and (3) to become an engine that powers prosperity for tomorrow's world.

From an external perspective, our vision is to spur significant contributions to society through producing those companies with total market capitalization in excess of ¥100 trillion and the employment of over one million staff. From an internal perspective, our vision is to generate revenue of ¥1 trillion and ordinary income totaling ¥100 billion. With 100 companies each employing 100 staff, an aggregate workforce of 10,000 employees each taking up one hundred challenges.

**Mission** 

**External Vision** 

**Internal Vision** 



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■ <u>Aim to achieve net sales of 1,000 billion yen and ordinary income of 100 billion</u> yen by expanding businesses from total support services in the digital business arena through our own efforts

Establishment of Investment and Value Creation Business Establishment of digital business •Sharing Economy •Big Data •E-Commerce From an internal perspective, our vision is to generate revenue of ¥1 trillion and ordinary income totaling ¥100 billion. With 100 companies each employing 100 staff, an aggregate workforce of 10,000 employees each taking up one hundred challenges.

Expansion of digital

support business

Marketing Business

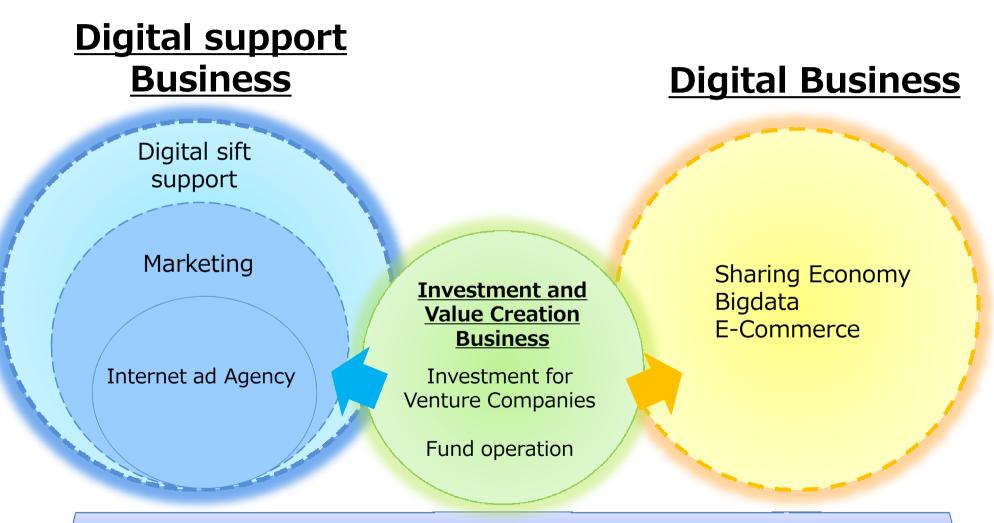
Establishment of Internet ad Agency







Leverage the Group's assets based on the infrastructure of data/technologies and create the digital support business and digital business



#### Data / Technology





#### **1.** Digital support Business

#### Support a digital shift in companies

 -Capture the unrivalled top position in terms of transactions with smalland medium-sized companies and regional companies
 -Market creation through collaborations between Soldout and Yahoo
 -Focus efforts on inbound support

#### **2. Investment and Value Creation Business**

#### Continued investments in major Internet companies

- Continue to invest in start-ups and investments for capital gains
- Establishment of infrastructure toward the creation of the digital business

#### **3. Digital Business**

◆ Aim to establish a third business by entering the digital business -Create a constant revenue stream with a focus on "sharing economy"

## **Reference Materials 2**





#### Composition of OPT Revenue by Business Category

	FY2014				FY2015			FY2016	
Business Category	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Finance	30%	31%	27%	30%	31%	30%	32%	32%	26%
Real Estate	14%	11%	10%	11%	13%	10%	11%	11%	12%
Human Resources & Education	11%	12%	11%	11%	14%	13%	11%	13%	18%
Cosmetics	14%	15%	15%	13%	9%	15%	13%	13%	12%
Information & E-Commerce	11%	11%	10%	11%	11%	8%	11%	9%	11%
Other	20%	20%	27%	24%	22%	24%	22%	22%	21%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%



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#### Changes in the Scope of Consolidation(As of FY2016 Q1-End)







#### Major consolidated Companies (As of FY2016 Q1-End)

Name		Business	Ownership	Status
OPT, Inc.		Marketing business	100.00%	Consolidated subsidiary
CLASSIFIED	🐝 CLASSIFIED	Planning and sales of classifieds	66.01%	Consolidated subsidiary
Crossfinity	Crossfinity	SEO and media consulting business	90.00%	Consolidated subsidiary
SOLDOUT		Advertising agency for mid-sized and venture companies	66.60%	Consolidated subsidiary
s1o interactive	s1o En and Of the operation	Trading desk business	100.00%	Consolidated subsidiary
SkillUp Video Technologies	VIDEO PLATFORM & INTEGRATION	Digital contents platform business	90.00%	Consolidated subsidiary
ConnectOM	ConnectOM	Omni-channel solution business	100.00%	Consolidated subsidiary
Search LIFE	earch 🌐 LIFE	Internet advertising operation business	(53.28%)	Consolidated subsidiary
Writeup. Co., Ltd	Write Ag!	Internet-related business	40.00%	Consolidated subsidiary
Grooover, Inc.	<b>G</b> rooover	Native Ad and media business (incl. consulting) of smart device	100.00%	Consolidated subsidiary
TechLoCo, Inc.	techloco	Marketing technology proposal business for mid-, small- and medium-sized as well as growth companies	(66.66%)	Consolidated subsidiary
Growth Gear Co,.Ltd	6 <sup>9</sup> Growth Gear	Human resource support services business for mid-, small- and medium-sized as well as growth companies	(66.66%)	Consolidated subsidiary
Platform ID	<b>Platformid</b> Open Data Platform Service	Database business	51.00%	Consolidated subsidiary
eMFORCE	CONFORCE The Task Force of eMorkeling	Internet advertising agency in South Korea	92.82%	Consolidated subsidiary
OPTSEA	opt sea	Marketing business and Investment business in Taiwan, Hong Kong and South East Asia	94.19%	Consolidated subsidiary
OPT America	OPT America 🔆	Consulting, investment, and alliance business in the US	100.00%	Consolidated subsidiary
OPT Ventures, Inc.	Sopt Ventures	VC business, investment business, public offering advisory business, management information service, other	100.00%	Consolidated subsidiary





## OPT Holding, Inc. TSE 1st Section 2389 http://www.opt.ne.jp/holding/

For all IR-related inquiries including requests for interviews, please contact the Group Management Planning Office as follows: TEL: +81-3-5745-3611 Mail: ir\_info@opt.ne.jp

#### <Notice>

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